

PICS



Victorian Paediatric
Integrated Cancer Service

Strategic Plan

Interim period: July 2019 - December 2020

We are funded by the Victorian Government to work collaboratively with the Victorian paediatric cancer community. We are ambitious in what we do. We enhance paediatric cancer care, driving evidence-based innovation and quality improvement, within a connected service system. We bring together quaternary, tertiary, regional and primary care services to deliver coordinated, high quality family-centred care. Our work contributes to improved cure, survivorship and experience of care for children and adolescents with cancer. While we work at a Victorian statewide level, we engage with and contribute to, the paediatric oncology community nationally and internationally.

Background

In recent decades, significant improvement has been achieved in paediatric cancer survival, with increasing attention and emphasis on reducing the effects of treatment. Treatment decision making is undergoing major change, driven by progress in genomics impacting definitions of disease, risk assessment and a personalised approach to medicine. Furthermore, the model of care for the delivery of paediatric cancer services has gradually transitioned from predominantly inpatient to outpatient care, and will continue to expand to involve locally delivered and home-based shared care.

The statewide Paediatric Integrated Cancer Services (PICS) is funded by the Victorian Government to lead a networked paediatric cancer care system for Victoria. We work collaboratively with the two primary diagnostic and treatment centres at The Royal Children's Hospital and Monash Children's Hospital, the statewide paediatric radiation therapy service at Peter MacCallum Cancer Centre and regional shared care centres. Our work is underpinned by evidence and our achievements will be targetable, measurable and practical, with an emphasis on sustainability. As a leader and advocate for Victorian paediatric cancer care we are responsive to the needs of our consumers and partners.

This interim strategic plan is an extension of the PICS 2016-2019 strategic plan, and will guide the PICS from July 2019 to December 2020. This interim plan has been developed to enable alignment of the next PICS strategic plan with the new Victorian Cancer Plan, due for release mid-2020. The actions described in this plan align with the Victorian Government's priorities for cancer care including the Victorian Cancer Plan 2016-2020, relevant National Safety and Quality Health Service Standards and our partner health services' strategic plans. The plan is supported by a work plan that articulates objectives and actions, monitors progress and documents outcomes. The actions outlined in this plan will improve quality of care, reduce unwarranted variations in practice, and result in innovative models of care and strengthened partnerships.

Victorian Integrated Cancer Services

The Integrated Cancer Services (ICS) are funded by the Victorian Department of Health and Human Services. The ICS goal is to promote the development of a cohesive, integrated, coordinated, multidisciplinary approach to the provision of cancer services in Victoria. The ICS work collaboratively and build relationships between health services, providers, researchers and other cancer sector stakeholders. Together, the ICS work to implement priorities outlined in the Victorian Cancer Plan 2016-2020.

Vision

Improving patient experiences and outcomes by connecting cancer care and driving best practice.

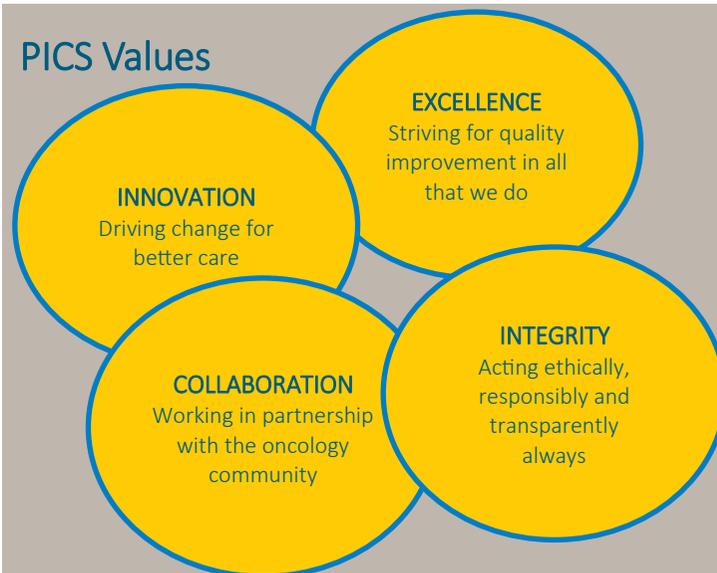
Strategic Goals

Goal 1
A networked cancer care system

Goal 2
High-quality cancer care

Goal 3
A research-informed cancer care system

PICS Values



The ICS Role

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| Building relationships between providers, health services and sectors to plan cancer services across a geographic area based on access, appropriateness and effectiveness | Engaging with consumers and clinicians to inform projects and programs of work | Supporting the implementation of best practice models of cancer care | Improving the effectiveness of cancer care through system coordination and integration | Systematically monitoring processes and outcomes of cancer care to improve system-wide performance |
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| Goal | PICS Actions |
|---|---|
| Goal 1: A networked cancer care system | <p>1.1 Promote a connected and integrated service system within and between the treating centres at The Royal Children’s Hospital, Monash Children’s Hospital and Peter MacCallum Cancer Centre, through strengthened relationships and communication between the medical, surgical, nursing and allied health disciplines.</p> <p>1.2 Maintain and continue to build strong relationships with the adult Integrated Cancer Services, paediatric/adolescent-focused clinical networks, the Primary Health Networks (PHN) and community health services, the Victorian Government and other peak bodies critical to cancer planning, support and education.</p> <p>1.3 Continue to facilitate the statewide PICS Regional Outreach and Shared Care Program.</p> <p>1.4 Identify opportunities and drive expansion of the care available outside the primary treating centres, benchmarking and reviewing the best available evidence to expand localised and home-based care.</p> <p>1.5 Develop strategies and opportunities to engage health professionals, consumers and community members.</p> |
| Goal 2: High quality cancer care | <p>2.1 Disseminate and utilise the paediatric oncology care pathways for the paediatric tumour streams: acute leukaemia, solid tumours and central nervous system tumours.</p> <p>2.2 Continue to facilitate a statewide approach to multidisciplinary medical treatment and review meetings.</p> <p>2.3 Continue to manage the PICS Long Term Follow-up Program including strengthening the transition from the paediatric sector to adult and community services and improving access regionally.</p> <p>2.4 Using data, review outcomes and identify inappropriate variations in practice, benchmark data as appropriate, and utilise outcomes to drive improvement.</p> |
| Goal 3: A research-informed cancer care system | <p>3.1 Support the translation of research into clinical practice, driving evidence-based approaches to patient care.</p> <p>3.2 Continue to respond to patient and health service identified priorities, applying an evidence-based and collaborative approach to service improvement projects and education development.</p> |

Thank you

This interim strategic plan was developed with input and review from a wide range of stakeholders. We thank all involved for their contribution.

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